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POLITICS, DESTRUCTIVE CRITICISM AND SECTIONALISM WILL NOT FIND PLACE IN RAILWAY ADMINISTRATION.

Continued from Page 5.

are to be administered. In so far as the first is concerned, I have nothing to say tonight, excepting what I have already said, namely, that the headquarters will be placed at that point from which the Canadian National Railways can be most efficiently and consequently, most economically worked, having regard to all of the circumstances. I am sure that, whatever may be the demands of local pride, no patriotic citizen of the Dominion would wish me to proceed upon any other basis. Whatever decision is reached is bound to involve a certain degree of disappointment to some but I hope, when a decision is made, it will be accepted by all with good will and in a friendly spirit.

In so far as organization is concerned, the Canadian National Railways, from the point of view of mileage, is excelled by no other railway system. It serves seaports, prairies and mountains; it embraces a variety of climates; and all are separated by vast distances. Whatever organization is adopted, it is essential that in each one of the grand divisions into which the property may be divided there should be an executive officer with a full staff capable of appreciating and dealing promptly with the reasonable demands of the public.

Respecting Policies

"There must be centralization with respect to policies but decentralization with respect to details. It should not be beyond the wit of the management to devise an organization which will adequately meet this cardinal principle and, at the same time, preserve that cohesion which is essential to economical management. We are now engaged in a study of the position and there is, of course, pressing need to announce at as early date as possible the headquarters of the system. The character of the organization, and its principal officers, and this will all come in due time.

"I should be lacking in appreciation if I did not take advantage of this opportunity to thank many of my Canadian friends for the kind and hospitable hands which they have extended to me. It is refreshing to know and feel how many there

All The Family Had Bad Colds

"Did you ever notice that if one of the family contracts a cold it generally runs to all the other members?"
Many people when they contract a cold do not pay any attention to it, thinking perhaps it will pass away of itself in a day or two. This is a great mistake for before they know it, it has become settled on the lungs.
Never neglect the first symptoms; get a bottle of

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and see how quickly your cold will disappear.
Mrs. A. Coghlan, Magnolia, Alta., writes:—"Last winter we all had bad colds in our family, and I didn't know what to do. Some friends told me to try Dr. Wood's Norway Pine Syrup, so I went and got a couple of bottles, and in a short while our colds were all gone. Now we always keep a bottle on hand in case one of us might catch a cold."

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are who wish the experiment upon which we have embarked to prove a success and let me also tonight particularly thank the Canadian press for their kind words of welcome and in many cases, the sympathetic editorials. It is right that the people of Canada should be as closely informed as possible with respect to all matters of importance relating to their railways, and the medium of communication must, of course, be the press. I therefore wish it to be understood that I shall always be glad to meet the representatives of the press and to take them as fully into my confidence as the welfare of the railway will permit.

Stop Taxation Drain

"I have said our first and most pressing objective is to stop the drain on the purse of the taxpayers resulting from the National Railways. We shall do materially better this year than in previous years and will more than meet operating expenses. Roughly speaking and without taking into consideration the amounts which the Government have had to furnish in the past to meet deficits in operation expenses and the guaranteed requirements of capital, our National Railways must earn roughly forty million dollars net annually to stop any further advances from the government, that is to say, to stop the drain on the taxpayers. It will be a satisfactory day for you and a matter of pride to me, when the people of Canada will know that their railways have ceased to be a drain on the public purse. How soon this can be brought about I hesitate to say, but I will go so far as to indicate that it may not be so far distant as most people may imagine. The accomplishment means an increase in gross revenue, and reduction in expenses. I am inclined to think that the latter will be more easy of accomplishment than the former, because the former is involved with the whole question of the Dominion development.

"This brings me to the question of immigration, a subject on which I should like to say a few words. Most thoughtful people in Canada, judging from the public expressions I have heard, feel that we have but one problem in Canada, namely, that of increasing the population, and I think this is largely correct. If the Dominion is to develop as it should, and if we are to enjoy all of the advantages which follow in the train of development in Canada, we must address ourselves vigorously to the question of immigration.

Question of Immigration

By immigration I do not mean throwing down the barriers and making the mistake which was made in past decades in the United States which resulted in admitting every immigrant that chose to come to the States. I think we should adopt a policy which is intensive, but at the same time selective. Other of the British Dominions overseas are up and doing and we must not fall behind lest some of our sister Dominions secure the cream. I have heard what Lord Sloughnessy has recently said upon this subject and I am heartily in accord with him. Just how the details should be developed, I am certainly not in a position to say tonight but, at any event, the immigration question is sufficiently important to justify the undivided attention and energy of some capable individuals reinforced with an adequate staff. How soon the Canadian National Railways will become self supporting turns largely on what is done in the matter of immigration.

"In conclusion, I want to thank the Board of Trade of Montreal for their kindness and hospitality in giving me an opportunity to meet so many representative citizens of the Dominion and to thank each of you who have patiently listened to what I am afraid must of necessity have been a somewhat rambling discourse, full of generalities and characterized by nothing particularly definite. As I have said, had I spoken a year hence, I might have gone much more to the point than is possible now. I am not so foolish as to imagine that single handed I can solve the difficult railway problem which confront not only the board and myself but every citizen of Canada. Neither am I so silly as to imagine if these problems could be solved single handed, I am the only one who could do it. If happens, however, but I have been asked to

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tackle the job. I have gone into it with a full knowledge of the conditions and I propose to see it through, but success will only be achieved if I succeed in convincing you and the people of Canada that you and they are justified in putting your confidence in the officers administering the property, and myself. It will require a high degree of teamwork on the part of those employed on the railway, coupled with the support of the public. I ask no favors but a simply clear field and a scolding chance. The success of the Canadian National Railways is sufficiently important to every citizen of the Dominion to justify an appeal for at least fair play. So far as I am concerned, I have undertaken the job convinced that it can be done and I ask you to give me that degree of confidence and support which you think my efforts justify."

LAND ACT.

SKEENA LAND DISTRICT—DISTRICT OF QUEEN CHARLOTTE.
Take Notice that we, the Langara Fishing and Packing Coy. Ltd., of Naden Harbor, occupation Campers, intend to apply for permission to lease the following described lands:—Commencing at a post planted about 6 chains north of the north-east corner of Lot 873, Q.C.L.; thence north 8 chains to low water mark; thence 160 chains westerly along low water mark; thence 8 chains to high water mark; thence 160 chains easterly along high water mark to post, containing 130 acres more or less.
LANGARA FISHING AND PACKING COY. LTD.
Dated Sept. 14th, 1922.

LAND ACT.

SKEENA LAND DISTRICT—DISTRICT OF QUEEN CHARLOTTE.
Take Notice that we, the Langara Fishing and Packing Coy. Ltd., of Naden Harbor, occupation Campers, intend to apply for permission to lease the following described lands:—Commencing at a post planted about 8 chains north of the north-east corner of Lot 873, Q.C.L.; thence north 8 chains to low water mark; thence 160 chains easterly along high water mark; thence 160 chains south-westerly along low water mark to post, containing 130 acres more or less.
LANGARA FISHING AND PACKING COY. LTD.
Dated Sept. 14th, 1922.

LAND ACT.

SKEENA LAND DISTRICT—DISTRICT OF QUEEN CHARLOTTE.
Take Notice that we, the Langara Fishing and Packing Coy. Ltd., of Naden Harbor, occupation Campers, intend to apply for permission to lease the following described lands:—Commencing at a post planted about 70 chains west of Yakon Point, Graham Island; thence north 8 chains to low water mark; thence west 160 chains along low water mark; thence south 8 chains to high water mark; thence east 160 chains along high water mark to post, containing 130 acres more or less.
LANGARA FISHING AND PACKING COY. LTD.
Dated Sept. 14th, 1922.

LAND ACT.

SKEENA LAND DISTRICT—DISTRICT OF QUEEN CHARLOTTE.
Take Notice that we, the Langara Fishing and Packing Coy. Ltd., of Naden Harbor, occupation Campers, intend to apply for permission to lease the following described lands:—Commencing at a post planted about 4 chains north of the north-west corner of Lot 1005, Q.C.L.; thence 7 chains north to low water mark; thence 160 chains north-easterly along low water mark; thence 7 chains south to high water mark; thence 160 chains southerly along high water mark to post, containing 130 acres more or less.
LANGARA FISHING AND PACKING COY. LTD.
Dated Sept. 14th, 1922.

LAND ACT.

SKEENA LAND DISTRICT—DISTRICT OF QUEEN CHARLOTTE.
Take Notice that we, the Langara Fishing and Packing Coy. Ltd., of Naden Harbor, occupation Campers, intend to apply for permission to lease the following described lands:—Commencing at a post planted about 160 chains north-east of the north-east corner of Lot 1005, Q.C.L.; thence north 8 chains to low water mark; thence 160 chains east along low water mark; thence south 8 chains to high water mark; thence west 160 chains along high water mark to post, containing 130 acres more or less.
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Dated Sept. 14th, 1922.

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Dated Sept. 14th, 1922.

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